# Executive Committee

January 10, 2019, 9:00 a.m. – Noon

Edmonton Metropolitan Region Board Office
#1100 Bell Tower, 10104 – 103 Avenue
Capital Region Boardroom

## 1. Opening

<table>
<thead>
<tr>
<th>1.1 Quorum</th>
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| *Action*: Confirmation  
*Lead*: Chair Abbott

<table>
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<tr>
<th>1.2 Call to Order</th>
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| *Action*: Declaration  
*Lead*: Chair Abbott

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<tr>
<th>1.3 Chair’s Opening Remarks</th>
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</table>
| *Action*: Information  
*Lead*: Chair Abbott

## 2. Approval of Agenda

*Action*: Approval  
*Lead*: Chair Abbott

**Recommended Motion**: That the Executive Committee approve the January 10, 2019 meeting agenda.

## 3. Approval of Minutes

*Action*: Approval  
*Lead*: Chair Abbott

**Recommended Motion**: That the Executive Committee approve the November 8, 2018 meeting minutes.

## 4. Strategy
### 4.1 Integrated Regional Transportation Master Plan Project Status

**Action:** Information  
**Lead:** Chair Abbott/CEO Wichuk

### 4.2 Regional Energy Corridors Approach Project Charter

**Action:** Endorsement & Recommendation  
**Lead:** Chair Abbott/CEO Wichuk

**Recommended Motion:** That the Executive Committee endorse and recommend the Regional Energy Corridors Approach Project Charter to the Edmonton Metropolitan Region Board for approval.

### 5. Governance

#### 5.1 Governance Excellence

**Action:** Information/Discussion  
**Lead:** Chair Abbott/CEO Wichuk

### 6. Advocacy & Communications

#### 6.1 Election Advocacy Plan

**Action:** Information/Discussion  
**Lead:** Chair Abbott/CEO Wichuk

### 7. CEO Update

**Action:** Information  
**Lead:** CEO Wichuk

### 8. Next Meeting

- March 14, 2019, 9:00 a.m. – Noon, EMRB Office

### 9. In Camera

**Action:** Approval  
**Lead:** Chair Abbott

#### 9.1 HR Update – Section 17 – Disclosure Harmful to Personal Privacy

**Action:** Approval  
**Lead:** Chair Abbott
### Recommended Motion:
That the Executive Committee move In Camera, in accordance with the provisions of Section 17 of the Freedom of Information and Protection of Privacy Act (FOIP), R.S.A 2000, c.F-25

### Recommended Motion:
That the Executive Committee move out of camera.

### 10. Adjournment

**Action:** Approval  
**Lead:** Chair Abbott

**Recommended Motion:** That the Executive Committee meeting of January 10, 2019 be adjourned.
Executive Committee

Thursday, November 8, 2018
9:00 a.m. – 12:00 p.m.
Edmonton Metropolitan Region Board
Capital Region Boardroom

Members:
Jodi Abbott, Board Chair
Bob Young, City of Leduc (Vice Chair)
Tanni Doblanco, Leduc County
Rod Shaigec, Parkland County
Barry Turner, Town of Morinville
Michael Walters, City of Edmonton (Alternate)

EMRB Staff & Consultants:
Karen Wichuk, CEO
Sharon Shuya, Director, Regional Growth Planning
Neal Sarnecki, Director, Corporate Planning & Operations
Loreen Lennon, Communications Manager
Alex Bonokoski, Project Manager
Taylor Varro, Project Manager
Stephanie Chai, Project Manager
Agata Lewandowski, Executive Assistant
Carol Moreno, Project Coordinator
Raquel Chauvette, Administrative Coordinator
Joseana Lara, Municipal Planning Intern

Guests:
Teaka Broughm, Town of Beaumont
Leslie Chivers, Sturgeon County
Gibby Davis, City of Edmonton
Trevor Duley, City of St. Albert
Jordan Evans, Leduc County
Larissa Hepp, Sturgeon County
Alanna Hnatiw, Sturgeon County
Greg Hofmann, City of Edmonton
Brandy Kelly, City of Leduc
Nancy Lyzaniwski, Strathcona County
Avril McCalla, City of Edmonton
Peter Reeson, UDI
Paul Ross, City of Edmonton
John Stewart, Town of Beaumont
Julie Vizbar, Leduc County

1. Opening

1.1 Quorum

Quorum achieved; five of five voting members present.

1.2 Call to Order

Chair Abbott called the meeting to order at 9:00 a.m.
1.3 Chair’s Opening Remarks

Chair Abbott congratulates Stephanie Chai for her recognition in the Avenue Magazine Top 40 Under 40. Chair Abbott welcomes CEO, Karen Wichuk, in her first week with the Edmonton Metropolitan Region Board.

2. Approval of Agenda

Motion: That the Executive Committee approve the November 8, 2018 meeting agenda.
Moved by: Mayor Doblanko
Accepted by: Chair
Decision: Carried unanimously

3. Approval of Minutes

Motion: That the Executive Committee approve the September 13, 2018 meeting minutes.
Moved by: Mayor Shaigec
Accepted by: Chair
Decision: Carried unanimously

4. Governance

4.1 Board Chair Review – Policy Discussion & Clarification

Mr. Sarnecki updates Executive Committee members on Policy G010 to let members know that it is not aligned with the way our current Board Chair was appointed, and needs to be revised. At the suggestion of the Chair, an interim review process for the Board Chair is introduced by Mr. Sarnecki.

Chair Abbott suggests that the Executive Committee move a motion to continue with the process of reviewing and updating Policy G010.

Motion: That Policy G010 – Selection of Board Chair or Interim Board Chair, Board Vice Chair and Board Chair Review be referred back to Administration for review and update to include a Board Appointed Chair in alignment with the Edmonton Metropolitan Region Board Regulation.
Moved by: Mayor Turner
Accepted by: Chair
Decision: Carried unanimously

The Process of Board Chair Review is presented to the Executive Committee members:

1. The Board designate responsibility for the Board Chair Review to the Vice Chair of the Board.
2. The Vice Chair, with the support of the CEO, establish 3 or 4 questions to provide to Board members for feedback on the performance of the Board Chair.

3. The Vice Chair gather the feedback from all Board members either through email or meetings regarding the performance of the Chair and assess the Chair’s performance.

4. The Vice Chair provide the assessment to Board members for final input and clarification.

5. The Vice Chair meet with the Board Chair to review and discuss the assessment.

6. The Vice Chair update the Board at the next Board meeting, in camera, regarding the results of the review.

Mr. Sarnecki suggests that the Executive Committee move two motions.

**Motion:** That the Executive Committee endorse and recommend the proposed Interim Review Process of the Board Chair to the Edmonton Metropolitan Region Board for approval.

**Moved by:** Councillor Walters

**Accepted by:** Chair

**Decision:** Carried unanimously

**Motion:** That the Executive Committee endorse and recommend the Vice Chair of the Board be designated the responsibility for the Interim Review Process of the Board Chair to the Edmonton Metropolitan Region Board for approval.

**Moved by:** Mayor Turner

**Accepted by:** Chair

**Decision:** Carried unanimously

5. Corporate Policies

5.1 Corporate Policies Review Workplan

Mr. Sarnecki walks member through the Corporate Policies Review Workplan.

**Motion:** That the Executive Committee approve the Corporate Policies Review Workplan.

**Moved by:** Councillor Walters

**Accepted by:** Chair

**Decision:** Carried unanimously

6. Strategy

6.1 Shared Investment for Shared Benefit Project Charter
Mr. Bonokoski guides members of the Executive Committee through the Project Charter. The Executive Committee suggests minor changes to the Project Charter including alignment with existing sub regional models; supporting more than one type of working group to allow for expertise from all areas; and, expressing the need for strong Provincial level representation on the Task Force. Administration agrees to revise charter as suggested.

**Motion:** That the Executive Committee endorse and recommend the Shared Investment for Shared Benefit Project Charter to the Edmonton Metropolitan Region Board for approval as amended.

**Moved by:** Councillor Walters  
**Accepted by:** Chair  
**Decision:** Carried unanimously

### 6.2 Shared Investment for Shared Benefit Task Force Terms of Reference

Mr. Bonokoski walks members of the Executive Committee through the Terms of Reference for the Shared Investment for Shared Benefit Task Force.

**Motion:** That the Executive Committee endorse and recommend the Shared Investment for Shared Benefit Task Force Terms of Reference to the Edmonton Metropolitan Region Board for approval.

**Moved by:** Mayor Doblanko  
**Accepted by:** Chair  
**Decision:** Carried unanimously

### 6.3 Regional Context Statements

Ms. Shuya provides update on the Regional Context Statements to the Executive Committee members, noting that 12 of 13 have been received, with the final one known to be in progress.

**Motion:** That the Executive Committee endorse and recommend Administration’s update on the status of Regional Context Statements to the Edmonton Metropolitan Region Board for information.

**Moved by:** Mayor Turner  
**Accepted by:** Chair  
**Decision:** Carried unanimously

### 7. Advocacy & Communications

#### 7.1 2018 Fall Advocacy Plan Update

CEO Wichuk welcomes Ms. Lennon and the Advocacy Team members to join the table, and provides updates on the Fall Advocacy Plan.
8. CEO Update

CEO Wichuk thanks the Executive Committee members for putting their trust in her and for all the warm welcomes that have been received. CEO Wichuk introduces new Executive Assistant Agata Lewandowski to members of the Executive Committee.

9. Next Meeting

- January 10, 2019, 9:00 a.m. – Noon, EMRB Office

10. In Camera

No items for In Camera.

11. Adjournment

Motion: That the Executive Committee meeting of November 8, 2018 be adjourned at 10:32 a.m.
Moved by: Councillor Walters
Accepted by: Chair
Decision: Carried unanimously

Committee Chair, Dr. Jodi L. Abbott
Integrated Regional Transportation Master Plan Project Status

Background

In the 2018-2022 Business Plan, the Edmonton Metropolitan Region Board (EMRB) approved an update to the Integrated Regional Transportation Master Plan (IRTMP) to commence a comprehensive review based on the newly approved Edmonton Metropolitan Region Growth Plan (EMRGP) and to explore potential impacts to the Transportation Prioritization List.

Status

Administration signed a Memorandum of Understanding with Alberta Transportation in 2018 to work together and coordinate transportation planning. This integrated approach enhances the collaborative development of the IRTMP update and supports the alignment of key provincial priorities with desired regional outcomes.

Administration met twice with Alberta Transportation’s Strategy and Policy branch and Network and Capital Planning branch to initiate the project. A third meeting in January will further develop the IRTMP Project Charter and Task Force Terms of Reference.

Next Steps

The IRTMP Project Charter and Task Force Terms of Reference to be presented to the Executive Committee in March 2019.
Regional Energy Corridors Approach Project Charter

Recommended Motion: That the Executive Committee endorse and recommend the Regional Energy Corridors Approach Project Charter to the Edmonton Metropolitan Region Board for approval.

Background

- The Edmonton Metropolitan Region Board Regulation (189/2017) mandates the EMRB to prepare comprehensive, integrated regional land use plans, including the identification of corridors for energy transmission and the development of policies regarding planning for these corridors.
- The Transportation Utility Corridor and North East Penetrator Corridor are at capacity. A coordinated approach to energy corridor planning is required to accommodate future energy development and the additional 1 million people anticipated in the Region.

Project Charter

This project will address recommendations made in the Policy Framework and the Master Plan, as well as key takeaways from the Edmonton Region Energy Corridors Forum:

1. That the CRB facilitate the development of common best practices and approaches for the siting, right-of-way design, and protection of energy corridors by member municipalities in discussion with industry, the province, and regulators.
2. That the CRB lead the development of a comprehensive energy corridors advocacy strategy, in partnership with industry stakeholders, to communicate energy corridor issues and challenges in the Capital Region to the Provincial and Federal governments.

Next Steps

- The Project Charter will be brought to the Board for approval in February 2019.
- A request for proposal will be issued in February, with a consultant to begin work early in 2019.

Attachments

1. Regional Energy Corridors Approach Project Charter
Regional Energy Corridors Approach

DRAFT Project Charter
December 2018
Introduction

The Edmonton Metropolitan Region is a hub for oil and gas exploration and development in Western Canada and has a vast network of petroleum pipelines and power transmission lines. Pipelines and transmission lines frequently occupy the same linear footprint throughout the Region but the existing energy corridors, Transportation Utility Corridor (TUC) and North East Penetrator Corridor (NEPC), are at capacity. A coordinated approach to energy corridor planning is required to accommodate future energy development in the Region. A coordinated approach is also required to avoid land sterilization and fragmentation to secure the land base required to accommodate the additional 1 million people anticipated in the Region in the next 30 years.

Current models for energy corridors focus on proponent-driven solutions, resulting in land fragmentation, constraints to pipeline expansion, and uncertainty to industry and municipalities. There is no clear authority leading a coordinated approach to energy corridor planning in the Region. Municipalities have limited capacity to influence the location of utility corridors.

The Capital Region Board Regulation (38/2012) and subsequent Edmonton Metropolitan Region Board Regulation (189/2017) mandate the EMRB to prepare comprehensive, integrated regional land use plans, including the identification of corridors for energy transmission and the development of policies regarding planning for these corridors.

The Capital Region Regional Energy Corridors Policy Framework, completed in 2014, lays out a policy framework to develop a coordinated, strategic approach to planning for future Regional energy corridors. The Capital Region Energy Corridors Master Plan was developed in 2016 and addresses the Policy Framework recommendation for a master plan to guide energy corridor planning in the Region. The Edmonton Region Energy Corridors Forum was held in 2018 and included more than 100 stakeholders from provincial and municipal governments and the energy industry. The Forum provided wide-ranging perspectives and information about the state of energy corridor planning in the Region. It was suggested at the Forum that, with the right investment conditions, including increased clarity and certainty with respect to a planning approach, Alberta could see up to $30 billion in new energy capital investment.

Building on the Policy Framework, the Master Plan, and the Energy Corridors Forum, this project will provide recommendations to enhance clarity and certainty to municipalities and industry, enable the Region to prepare for and support anticipated energy investment. The project will address recommendations made in previous reports regarding 1) the development of common best practices and approaches for the siting, right-of-way, and protection of energy corridors and 2) the development of a comprehensive energy corridors advocacy strategy.

Project Summary

The EMRB has expressed a need to develop coordinated energy corridors in the Region, including a clearly defined development approach and advocacy plan to influence energy corridor planning in the Region.

This project will recommend a coordinated approach to energy corridor planning to accommodate future energy development in the Region. It will address the lack of centralized planning for energy corridors in the Region, and propose a mechanism for member
municipalities to communicate and advocate for the preferred approach to energy corridor planning.

This project will provide enhanced clarity and certainty to municipalities and industry with respect to the planning, siting, and right-of-way components of energy corridors while aligning with provincial and federal government priorities.

Project Objectives

This project will address recommendations made in the 2014 *Capital Region Regional Energy Corridors Policy Framework* and the 2016 *Capital Region Energy Corridors Master Plan*, as well as key takeaways from the 2018 Edmonton Region Energy Corridors Forum:

1. That the CRB facilitate the development of common best practices and approaches for the siting, right-of-way design, and protection of energy corridors by member municipalities in discussion with industry, the province, and regulators.
2. That the CRB lead the development of a comprehensive energy corridors advocacy strategy, in partnership with industry stakeholders, to communicate energy corridor issues and challenges in the Capital Region to the Provincial and Federal governments.

Project Scope

The Regional Energy Corridors Planning Strategy Project will:

- Validate the future needs for energy corridor planning in the Region
- Review best practices for regional energy corridor planning
- Identify the ideal multi-use corridor planning model to accommodate oil and gas and power infrastructure needs for the Region
- Develop a planning approach that enhances certainty to municipal and industry stakeholders in the planning of utility corridors for the Region
- Develop an advocacy strategy to communicate energy corridor issues in the Region to provincial and federal governments
- Develop a governance structure to advance energy corridor planning in the Region

Project Approach

The recommended project approach includes three phases:

**Phase 1 – Project Initiation**

The first phase will consist of setting up the project, including establishing the Project Charter, identifying stakeholders, and contracting consultants. Meetings with municipal representatives may be conducted, and may continue throughout the project. Phase 1 will also confirm the specific project intent, guiding principles, policy directions, and specific project outcomes.

**Phase 2 – Environmental Scan and Needs Assessment**

The Environmental Scan will validate and summarize the current state of energy corridors, such as the Transportation Utility Corridor (TUC) and North East Penetrator Corridor (NEPC), and energy corridor planning in the Region to establish a baseline.
The Environmental Scan will examine energy corridor planning in other regions, including identification of any regional energy corridor planning authorities or groups. Best practices in energy corridor planning will be evaluated for applicability and use in the Region.

A validation of future needs for pipeline and energy transmission in the Region will also be conducted, which will be compared to the current and required energy corridors to determine gaps and opportunities.

**Phase 3 – Planning Approach and Advocacy Strategy**

Phase 3 will include the development of a comprehensive energy corridor planning approach for the Region. The planning approach will consider innovative models and will recommend common best practices and approaches for the siting, right-of-way design, and protection of energy corridors by member municipalities. Discussions with industry, the Government of Alberta, the Alberta Energy Regulator, and other key stakeholders will be required.

Phase 3 will also include the development of a comprehensive energy corridors advocacy strategy to communicate energy corridor issues and challenges in the Region to the provincial and federal governments and regulators. The strategy will include recommendations to ensure the Region is substantively represented in the energy corridor planning process. The advocacy strategy will be developed in partnership with industry stakeholders, and will make recommendations regarding a governance structure and process to ensure ongoing communications.

**Project Governance**

The EMRB is the sponsor for the Regional Energy Corridors Approach Project and provides the authority and support for the project. Oversight for this project will come from the Board.

The Project Team will consist of a project manager, project consultant, and key stakeholders. A project manager from EMRB administration will be assigned to oversee the planning, execution, and completion of the project. The project manager is responsible for project administration, including project resource management, schedule, budget management, and issues management.

Key stakeholders will be engaged as needed to provide professional technical and policy advice to the Project Team. Municipal administrative staff may be identified as key stakeholders.

A consultant will be contracted to assist in all phases of the project and prepare the final deliverables.

**Deliverables**

1. An environmental scan and needs assessment report:
   - Validates and summarizes the current state of energy corridors and energy corridor planning in the Region, including a review of planning approaches currently in place
   - Examines the current approval and regulatory system and EMRB municipalities’ role in the system
   - Identifies gaps, constraints, and opportunities in the Region’s current state of energy corridors and energy corridor planning
• Reviews best practices for approaches to energy corridors and energy corridor planning in other regions
• Validates the future needs for energy corridors in the Region, including anticipated capital infrastructure
• Considers the options for planning approaches that address the Region’s future needs for energy corridors

2. A planning and advocacy strategy report:
• Based on the findings of the environmental scan, makes recommendations regarding the optimal energy corridor planning approach for the Region
• Makes recommendations regarding EMRB municipalities’ role in energy corridor planning
• Makes recommendations for an advocacy strategy for the implementation of the optimal corridor planning approach to ensure EMRB municipalities are able to substantively participate in the planning process
• Considers the current regulatory and legislative frameworks, and makes policy recommendations to support EMRB municipality involvement in the planning process

### Project Schedule

<table>
<thead>
<tr>
<th>Phase</th>
<th>Description</th>
<th>2019</th>
<th>2020</th>
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<tr>
<td>1</td>
<td>Project Initiation</td>
<td>J</td>
<td>F</td>
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<td>2</td>
<td>Environmental Scan</td>
<td>M</td>
<td>A</td>
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<tr>
<td>3</td>
<td>Strategy Development</td>
<td>M</td>
<td>A</td>
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### Stakeholders

<table>
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<tr>
<th>Stakeholder</th>
<th>Role</th>
<th>Requirements</th>
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<tbody>
<tr>
<td>Alberta Energy</td>
<td>Regulatory and approval perspective</td>
<td>Provide professional technical policy advice and expertise at working sessions and meetings throughout the project</td>
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<tr>
<td>Alberta Energy Regulator</td>
<td>Regulatory and approval perspective</td>
<td>Provide professional technical policy advice and expertise at working sessions and meetings throughout the project</td>
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<tr>
<td>Alberta Infrastructure</td>
<td>Land management and planning perspectives</td>
<td>Provide professional technical policy advice and expertise at working sessions and meetings throughout the project</td>
</tr>
<tr>
<td>Municipal Governments</td>
<td>Municipal planning, economic development, land management, policy perspectives</td>
<td>Provide professional technical policy advice and expertise at working sessions and meetings throughout the project</td>
</tr>
<tr>
<td>Alberta Industrial Heartland Association</td>
<td>Association economic development, planning, technical perspectives</td>
<td>Provide professional technical policy advice and expertise at working sessions and meetings throughout the project</td>
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</table>
Alberta Electrical System Operator | System planning and regulatory perspective | Provide professional technical policy advice and expertise at working sessions and meetings throughout the project

Pipeline Companies | Capital planning and projects, land management, regulatory, right-of-way perspectives | Provide professional technical policy advice and expertise at working sessions and meetings throughout the project

AltaLink | Land management, planning, right-of-way perspectives | Provide professional technical policy advice and expertise at working sessions and meetings throughout the project

National Energy Board | Regulatory and approval perspective | Provide professional technical policy advice and expertise at working sessions and meetings throughout the project

Oil Sands Secretariat | Regulatory and approval perspective | Provide professional technical policy advice and expertise at working sessions and meetings throughout the project

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### Budget

The budget for this project is proposed as follows:

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<tr>
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<th>2019</th>
<th>2020</th>
<th>Total Project Budget</th>
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<tr>
<td></td>
<td>$200,000</td>
<td>$100,000</td>
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Election Advocacy Plan

Background

The EMRB has the opportunity both before and after the 2019 provincial election to advocate for, and advance, the work of the Board. Prior to the election there is chance to engage with those developing party and election platforms, as well as possibilities to talk to local candidates about the Board’s success, and the value and return on investment that the Board offers to regions citizens and to the Government of Alberta. The EMRB can demonstrate how its priorities align with the interests, and advance the priorities, of the provincial government.

Following the election, there will be significant opportunity to meet with the new Premier, Cabinet Ministers and MLAs to continue to build on the messaging and advance the Board’s priorities. With a 10-year history of accomplishments, and an ambitious agenda for its term, the Board is well positioned to ensure the current provincial-regional relationship is continued and strengthened with the next government.

Status

Administration creating three general election backgrounders for Board members’ ongoing advocacy in the pre-election period:

1. Candidates – Bios of key candidates,
2. Party overviews – Relevant platform and policy information and messages, and
3. EMRB facts – Key messages for the election

Recommendation: It is recommended that all Board members establish relationships with the candidates in their ridings to inform ongoing pre-election advocacy and also to assist in post-election advocacy planning.

The two main pre-election advocacy activities will be:

1. Meetings with Political Parties and Candidates
2. Meetings with Municipal Affairs Minister and Department Officials
The purpose of the meetings is educative, demonstrating alignment with key priorities, with the objective of having EMRB included in all parties’ platform/transition documents. Key messages will focus on alignment of EMRB business and policy with Party objectives.

Next Steps

Administration will arrange the meetings with Party leaders and key regional candidates, and with Municipal Affairs, and prepare individual meeting agendas and meeting material. All Board members will be given the opportunity to sign on to their preferred meetings as they are arranged. Those attending meetings will be fully briefed in advance.

To support the meetings Administration will create two new documents:

1. A take-away for Political Parties and Candidates that includes: (1-4 pages)
   a. An introduction to the EMRB,
   b. An outline of major successes,
   c. An outline the ambitious EMRB agenda going forward,
   d. An outline of the value of the EMRB: why we are important/what we offer,
   e. A description of the return on investment into the EMRB, and
   f. Relevant Recommendations

2. A transition document for Municipal Affairs will also be developed that includes much of the same material as listed above, however it will be written for government.

Administration will also expand background documents that were prepared for the Fall Advocacy Legislature Visit December 6, 2018 to include other key portfolios and messaging.

Attachments:

Fall Advocacy Backgrounders used in Legislature Visit December 6, 2018:

1. Agriculture and Forestry
2. Transportation
3. Priorities and Initiatives
Over the past 10 years, EMRB has significantly changed how the Region works together for the better. By initiating regional cooperation on planning, economic development, and service delivery, the Edmonton Metropolitan Region is more unified, efficient, and effective.

Significant accomplishments and demonstrated return on investment

- Created an award-winning Regional Growth Plan that uses a responsible and collaborative approach to ensure that as a region we become more competitive on the global stage; create vibrant communities; move efficiently throughout the Region and preserve our natural environment and agricultural lands for future generations.
- Launched Edmonton Global, the first regional economic development agency.
- First regional Geographic Information Systems (GIS) platform to support regional planning and decision making.
- Developed a Regional and Sub-Regional Housing Planning model now used across the province.
- Advanced regional transportation planning to more efficiently allocate resources and support Provincial decision-making.
- Advancing a Regional Transit Commission.
- Adopted a Regional Energy Corridors Master Plan to protect and plan for into the future.

Over the life of the Growth Plan, $5 billion in infrastructure efficiencies will be realized through land savings of 160 square kilometers.

An Ambitious Agenda (2019-2021)

- Shared Investment for Shared Benefit
- Regional Agricultural Master Plan (RAMP)
- Metropolitan Region Servicing Plan (MRSP).
- Integrated Regional Transportation Master Plan

Over the past 10 years, EMRB has significantly changed how the Region works together for the better. By initiating regional cooperation on planning, economic development, and service delivery, the Edmonton Metropolitan Region is more unified, efficient, and effective.
Agriculture in the Edmonton Metropolitan Region

The Region is home to a robust, thriving agriculture and food industry:

- The most productive agricultural region in the province, home to 35% of Alberta’s Class 1 soil.
- Single largest land user in the region, approximately 1.7 million acres.
- 69% of the region is comprised of prime agricultural soils.
- 4,655 farm operators, earning 40% more revenue per acre than provincial counterparts.
- Home to an estimated 25% of Alberta’s food and beverage processing industry. This sector generates an estimated $3.7B in annual revenue and employs more than 6,000 people.
- World-leading research and development infrastructure, including post-secondary institutions and research stations.
- Growing access to markets through rail and air connections.

Regional Agricultural Master Plan (RAMP)

Under development, the Regional Agricultural Master Plan will ensure the viability and sustainability of the agricultural sector for the next 30 years, by ensuring the wise management of agricultural lands. Its objectives are to:

1. Identify and conserve an adequate supply of prime agricultural lands to provide a secure local food source for future generations;
2. Minimize the fragmentation and conversion of prime agricultural lands for non-agricultural uses; and
3. Promote diversification and value-added agricultural production and plan infrastructure to support the agricultural sector and regional food system.

Alignment with Provincial Priorities

The work of EMRB, through RAMP and other initiatives, aligns with the priorities of the Government of Alberta, the Ministry of Agriculture and Forestry’s Business Plan, and the Canadian Agricultural Partnership:

- **Climate Change**: Agriculture and forest land provide Ecological Goods and Services, sequestering carbon, enhancing and preserving soil and wetland quality.
- **Innovation**: Leduc is home to the Agrivalue Processing Business Incubator, offering opportunities to collaborate across the region. The Region’s post-secondary institutions and research stations are developing new, marketable products in this industry.
- **Increasing Capacity**: Region is home to thousands of companies, from family farms to major food processors. RAMP will increase opportunities for investment and innovation.
- **Thriving Rural Communities**: agriculture is a major employer throughout the region. Through its policy framework, RAMP will preserve farmland and provide security for farmers in rural communities throughout the Region.
Over the past 10 years, EMRB has significantly changed how the Region works together for the better. By initiating regional cooperation on planning, economic development, and service delivery, the Edmonton Metropolitan Region is more unified, efficient, and effective.

**Significant accomplishments and demonstrated return on investment**

- Created an award-winning [Regional Growth Plan](#) that uses a responsible and collaborative approach to ensure that as a region we become more competitive on the global stage; create vibrant communities; move efficiently throughout the Region and preserve our natural environment and agricultural lands for future generations.
- Launched [Edmonton Global](#), the first regional economic development agency.
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- Developed a [Regional and Sub-Regional Housing Planning](#) model now used across the province.
- Advanced regional transportation planning to more efficiently allocate resources and support Provincial decision-making.
- Advancing a [Regional Transit Commission](#).
- Adopted a [Regional Energy Corridors Master Plan](#) to protect and plan for into the future.

*Over the life of the Growth Plan, $5 billion in infrastructure efficiencies will be realized through land savings of 160 square kilometers.*

**An Ambitious Agenda (2019-2021)**

- Shared Investment for Shared Benefit
- [Regional Agricultural Master Plan (RAMP)](#)
- [Metropolitan Region Servicing Plan (MRSP)](#).
- Integrated Regional Transportation Master Plan
Transportation

Transportation in the Edmonton Metropolitan Region

The Region is home to a multimodal transportation network serving the needs of residents and businesses:

- **Edmonton International Airport**, the 5th busiest airport in Canada, links the Region to the world for both passenger travel – more than 7 million annually - and air cargo.
- **10 intermunicipal bus routes**, covering 155 km, connect municipalities throughout the Region.
- **Light Rail Transit (LRT) network**, covering 24 km and expanding, connects major employment nodes, post-secondary institutions, and health centres.
- A completed **ring road** providing efficient movement of people and goods between and beyond the municipalities in the region.
- More than **$75 million in GreenTRIP funding** since 2016, supporting 21 regional projects.

Edmonton Metropolitan Regional Board Transportation Initiatives

EMRB has:

- Adopted an **Integrated Regional Transportation Master Plan**, which defines key elements of the Region’s transportation system over a 35-year horizon.
- Since 2014, undertaken annual Regional Transportation **Prioritization** that identifies regionally significant projects most in need of funding.
- **Advanced Intermunicipal Transit** planning and collaboration through a 30-year service plan, a regional fare strategy, and exploration of a Regional Transit Commission.
- Identified strategies to use roads and other infrastructure more effectively through compact and contiguous growth.

Alignment with Provincial Priorities

- **Competitive, Market Access, and Economic Growth**: Integrated Regional Transportation Master Plan supports transportation development in key economic corridors and hubs.
- **Long-Term Sustainability and Affordability**: EMRB effectively prioritizes and manages assets through responsible growth and its annual Regional Transportation Prioritization list compiled in partnership with Alberta Transportation.
- **Connected and Active Communities**: EMRB municipalities are moving forward on a Regional Transit Commission, and have worked together to advance intermunicipal transit connections.
- **Innovation and Technology Integration**: EMRB municipalities explore new technology in transportation, such as the ongoing implementation of Smart Fare across the region and purchase of electric buses.
- **Environmental Stewardship**: Through its growth plan, EMRB has prioritized compact growth, and efficient use of existing and new infrastructure. It is also advancing more extensive, effective public transit throughout the region.
Edmonton Metropolitan Region Board

Over the past 10 years, EMRB has significantly changed how the Region works together for the better. By initiating regional cooperation on planning, economic development, and service delivery, the Edmonton Metropolitan Region is more unified, efficient, and effective.

Significant accomplishments and demonstrated return on investment

- Created an award-winning Regional Growth Plan that uses a responsible and collaborative approach to ensure that as a region we become more competitive on the global stage; create vibrant communities; move efficiently throughout the Region and preserve our natural environment and agricultural lands for future generations.
- Launched Edmonton Global, the first regional economic development agency.
- First regional Geographic Information Systems (GIS) platform to support regional planning and decision making.
- Developed a Regional and Sub-Regional Housing Planning model now used across the province.
- Advanced regional transportation planning to more efficiently allocate resources and support Provincial decision-making.
- Advancing a Regional Transit Commission.
- Adopted a Regional Energy Corridors Master Plan to protect and plan for into the future.

Over the life of the Growth Plan, $5 billion in infrastructure efficiencies will be realized through land savings of 160 square kilometers.

An Ambitious Agenda (2019-2021)

- Shared Investment for Shared Benefit
- Regional Agricultural Master Plan (RAMP)
- Metropolitan Region Servicing Plan (MRSP).
- Integrated Regional Transportation Master Plan

The Board
A Unified Voice for the Region

Town of Beaumont
Town of Devon
City of Edmonton
City of Fort Saskatchewan
City of Leduc
Leduc County
Town of Morinville
Parkland County
City of St. Albert
City of Spruce Grove
Town of Stony Plain
Strathcona County
Sturgeon County

About the Edmonton Metropolitan Region

- Second fastest growing region in Canada, its population is projected to double to 2.2 million people by 2044.
- Second youngest population of any metropolitan region in Canada, with a median age of 36.5.
- Home to 725,000 jobs, projected to grow to almost 1.2 million by 2044.
- $88 billion in GDP.
- 1,775km of pipelines. The Region can pipe in 2 million barrels of bitumen, refine 430,000 and upgrade 255,000 every day.
- Home to 17 post-secondary institutions, 15 regional medical facilities, 15 regional sports facilities, and 13 major arts and culture venues.
- Home to the Edmonton International Airport, the 5th busiest in Canada with over 7 million passengers.
Priorities and Initiatives

Edmonton Metropolitan Region Board

How We Work

Through the implementation of the Edmonton Metropolitan Region Growth Plan, we work together for a more competitive and effective region – aligning land use, transportation, and economic development – identifying ways to partner to deliver services in a more efficient, cost-effective manner. The Region is governed by a board comprised of an appointed chair and the Mayors of the 13 member municipalities.

Guiding Principles

1. Collaborate and coordinate as a Region to manage growth responsibly.
2. Promote global economic competitiveness and regional prosperity.
3. Recognize and celebrate the diversity of communities and promote an excellent quality of life across the Region.
4. Achieve compact growth that optimizes infrastructure investment.
5. Ensure effective regional mobility.
6. Ensure the wise management of prime agricultural resources.
7. Promote natural living systems and environmental assets.

Priority Issues

- **Agriculture:** A Regional Agriculture Master Plan is under development. It will ensure the viability and sustainability of the agricultural sector for the next 30 years, by ensuring the wise management of agricultural lands. This will also support the robust agriculture and food processing industry in the Region.

- **Energy:** An approved Energy Corridors Master Plan, which protects these corridors for both power infrastructure and petroleum pipeline infrastructure within and beyond the region. This plan emphasizes economic growth and development within the corridors.

- **Environment:** Preservation of land to provide Ecological Goods and Services, such as carbon sequestration, preservation of soil quality, wetlands, and forests.

- **Housing:** Advocate for complete communities and a range of housing options, including non-market and market affordable housing across the Region.

- **Infrastructure:** Promoting compact development and efficient use of infrastructure through initiatives such as a Metropolitan Servicing Regional Plan, and by implementing effective land use planning tools for residential and industrial development.

- **Transportation:** Ensuring a multi-modal and integrated regional transportation system, through initiatives such as regional road infrastructure, and intermunicipal transit.