Advocacy & Monitoring

Workshop Agenda

Thursday, January 21, 2016
1:00 p.m. – 4:30 p.m.
Large Boardroom
Capital Region Board Offices

Agenda Items

1. **Call to Order** – Mayor Greg Krischke, Chair

2. **Chair Opening Remarks**
   a) March AMC Planning Retreat/Workshop

3. **Approval of Agenda** – Mayor Greg Krischke, Chair

4. **Mandate Review** – Kent Stewart, WMC (90 minutes)
   a) Review of December 10, 2015 Board Mandate Discussion
   b) Interim Activity Report
   c) Recommendation for Board February 11, 2016 – Mayor Greg Krischke, Chair

Recommended Motions:

1) That the Advocacy & Monitoring Committee recommend the Mandate Principles to the Capital Region Board for approval, and that those principles be included in the response to the Province.

2) That the Advocacy & Monitoring Committee recommend to the Capital Region Board acceptance of the current CRB Mandate, as inclusive and permissive enough to incorporate future Board initiatives, with a requirement for further discussion of the Board’s specific role in economic development.

3) That the Advocacy & Monitoring Committee recommend to the Capital Region Board that it ask the Province to include Economic Development in the Board’s mandate in the CRB Regulation as part of the revised Municipal Government Act.

5. **Growth Plan Update Project** – Mayor Roxanne Carr, Chair GPUTF & Malcolm Bruce, CEO (120 minutes)
   a) Introductory Remarks – Mayor Nolan Crouse, CRB Chair
   b) Presentation on Current Status – Malcolm Bruce, CEO
c) Advocacy Options and Engagement Framework Discussion

d) The Way Ahead

6. **Adjournment** – *Mayor Greg Krischke, Chair*
Capital Region Board Mandate

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Background

- September 25, 2015 – The Minister of Municipal affairs announced at AUMA that the Municipal Government Act will legislate mandatory Growth Boards for the Edmonton and Calgary Regions.
  - The Capital Region Board is already functioning as a Regional Growth Board
- October 21, 2015 - The Capital Region Board received a letter from The Minister of Municipal Affairs stating;
  - The Mandatory Metro Board will work to manage growth sustainability and explore regional approaches to service delivery.
  - The Capital Region Board provides a strong base from which to create this next evolution in regional collaboration.
  - The Board has a membership review policy in place and the Minister is looking forward to hearing the results, upon conclusion of the Membership Review.
  - The current governance model and voting structure of the CRB is functioning effectively.
  - The Capital Region Board Mandate should be expanded to include recognition that regional assets can be better leveraged to support economic diversification, competitiveness, and prosperity.
  - A concerted regional approach to economic development should be pursued.
- November 12, 2015 - The Board passed the following motion:

  *That the Capital Region Board refer the facilitated conversation results to Administration for a recommendation(s) to be brought back to the Board no later than the March 10, 2016 Board meeting for a decision.*
December 10, 2015 – The Board engaged in a facilitated discussion regarding mandate. At that time, it was illustrated that all of the items mentioned by the Board can be covered by the current mandate, less Economic Development, which is currently undergoing a parallel process.

The task of continuing to develop and refine this approach to finding CRB Consensus on CRB Mandate for the future was delegated to the Advocacy & Monitoring Committee, with a recommendation to be brought back to The Board.

Assumptions

- That the Growth Plan and current mandated areas will continue, possibly without housing
- That further discussion on the housing mandate area needs to be completed
- That the current mandate is permissive enough to allow the Board future flexibility
- That Economic Development needs to be considered and defined in terms of mandate

Board Next Steps

<table>
<thead>
<tr>
<th>APPROACH to Finding CRB Consensus on CRB Mandate for the Future</th>
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<tbody>
<tr>
<td><strong>Tasks/Milestones</strong></td>
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<tr>
<td>Board facilitated mandate discussions.</td>
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<td>Seek motion from CRB supporting the recommended mandate proposal.</td>
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<td>Economic Development recommendation to the Board</td>
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Provincial Next Steps

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<thead>
<tr>
<th>APPROACH to Finding CRB Consensus on CRB Mandate for the Future</th>
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<tbody>
<tr>
<td><strong>Tasks/Milestones</strong></td>
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<tr>
<td>CRB facilitates discussion among membership</td>
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<tr>
<td>- Focus will be on mandate</td>
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<td>- Governance model generally working well and supported by most members</td>
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<td>- Membership policy recently adopted</td>
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<td>Government of Alberta policy deliberation</td>
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<td>Consequential legislative amendments</td>
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<td>- Amendments made to MGA presented to require mandatory growth boards in Edmonton/Calgary regions</td>
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<td>- Big City Charters?</td>
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<tr>
<td>Development of regulation</td>
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<td>- Regulation will specify mandate, membership and any other requirements deemed necessary</td>
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<td>- GPU completed with recommended changes to the Province</td>
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Growth Plan Update (GPU) Regional Engagement Strategy

GPU Task Force Status Report and Discussion with Advocacy & Monitoring Committee (AMC)

Task Force Chair, Mayor Roxanne Carr and CEO Malcolm Bruce
Opening Remarks

Objective
Board Approval of the updated Growth Plan 2.0 in October 2016

Background
- Capital Region Board Growth Plan 1.0 (2010)
- Successes to date
- Easy to vote NO

Context
<table>
<thead>
<tr>
<th>CRB</th>
<th>Task Force</th>
<th>6 Board members from 2008</th>
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<tbody>
<tr>
<td>-3 Villages</td>
<td>-1 Village (Mayor)</td>
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<tr>
<td>-11 Towns</td>
<td>-1 Town (Mayor)</td>
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<tr>
<td>-5 Counties</td>
<td>-2 Counties (1 Mayor)</td>
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<td>-5 Cities</td>
<td>-3 Cities (2 Mayors)</td>
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GPU – Growth Plan Update

What will change from 2010 Capital Region Growth Plan?

- One Integrated Plan
- Metropolitan Structure
- New and Updated Policy Areas
- Strengthened Existing Policy Areas
- Integrated Implementation Plan
- Integrated Monitoring and Reporting
- Plan for Changes to CRB Regulation
GPU Regional Engagement

Regional Engagement Strategy
• Board
• Task Force
• CRB Committees
• Counties, Cities, Towns & Villages
• Municipal Councils (Spring Roadshows 2015)
• CAO Consultations
• Municipal Administrations
• External Stakeholder Consultations
• Province – Cross Ministerial Review Committee

Key Learnings
• Understanding of Regional Issues
• Understanding of Gaps in Capital Region Growth Plan
• Feedback on Plan Development
• Support for Approach
GPU Focus February–October 2016

- Regional Sustainability
- **Board Buy In and Ownership** of the Plan Update to ensure approval
- **Build Board confidence** in Plan Update direction
- Ensure **Municipal Councils** understand and support the Plan Update
- **CAOs and Municipal Administrations** understand and support the Plan Update
- Provincial Support
- Stakeholder Support
# 2016 GPU Schedule (as of January 6, 2016)

<table>
<thead>
<tr>
<th>Board Meeting Dates</th>
<th>Deliverable (subject to change)</th>
<th>TASK FORCE MEETINGS</th>
<th>Regional Engagement Dates</th>
<th>Stakeholder</th>
<th>CRB Members</th>
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<tbody>
<tr>
<td>Feb 11, 2016</td>
<td><strong>Board Approval</strong> of revised Employment Forecast</td>
<td>Feb 18</td>
<td>February 5</td>
<td>Municipal Administration</td>
<td>See Next Slide</td>
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<td>March 10, 2016</td>
<td><strong>Board Approval of Stage 3 Deliverables</strong> – Metropolitan Structure, Policy Objectives &amp; Directions; Table of Contents and Future Work Plan (Parking Lot)</td>
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<td>March 31</td>
<td>CAO</td>
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<td>April 14, 2016</td>
<td>Presentation of Draft Policies</td>
<td>April 13</td>
<td>April 15 (subject to change)</td>
<td>External Stakeholders</td>
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<td>May 12, 2016</td>
<td>Presentation of Implementation Plan</td>
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<td>June 9, 2016</td>
<td>Draft Plan Version 1</td>
<td>June 29</td>
<td>June 15</td>
<td>CAO</td>
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<td><strong>FEEDBACK FROM MUNICIPALITIES JUNE-AUGUST</strong></td>
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<td>June – last two weeks</td>
<td>Regional Roadshow #2</td>
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<td>July 14, 2016</td>
<td>Plan Presentation &amp; In camera discussion</td>
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<td>July (First Week)</td>
<td>Municipal Administration</td>
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<tr>
<td>Aug 11, 2016</td>
<td>Draft Plan Version 2</td>
<td>Aug 18</td>
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<tr>
<td>Sept 8, 2016</td>
<td>Notice Of Motion – Draft Plan Version 3</td>
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<td>October 13, 2016</td>
<td><strong>Motion to Approve Plan</strong></td>
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### For Discussion: 
**Board Engagement Proposal**

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<th>When</th>
<th>What</th>
<th>Who</th>
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| April/May  | **One on One Meetings with 24 Mayors**  
2 Page Briefing Note  
• Outline of the Plan and How it impacts the Municipality  
**Questions:** What do you like about the Plan? Dislike about the Plan? What would prevent you from voting in favor of the Plan? Why is this important to you? | CRB CEO/Project Manager          |
| June (20-30) | **2016 Regional Road Shows** (5)  
• Presentation of the Plan to Municipal Councils, Administrations, Stakeholders and Public | Task Force/CRB Administration    |
| July 5     | Assemble Input (One on One Meetings and Road Shows) and Circulate to Board | CRB Project Manager              |
| July 14    | **Board Meeting** – Presentation of the Plan followed by In Camera session (pm) to discuss member concerns- (Format TBD) | CRB/CEO/Project Manager          |
| June-August | **Municipal Feedback to CRB Administration**                       | Municipalities/Project Manager   |
| Sept 8, 2016 | **Board Meeting - Notice of Motion to approve the Growth Plan 2.0** | CRB                             |
Project Risk Discussion

1. **Board Engagement Proposal**
   - What do you like about this approach?
   - What don’t you like?
   - What changes would you make?

2. **Board Meetings** – Project Updates and Decisions
   - What do we need to do differently?
   - What additional information (format) would you suggest in bringing decision items forward?

3. **External Stakeholders**
   - What industries/sectors/associations do we need to pay more attention to with this Update?
   - Any suggestions?

4. **Municipal Administrations**

5. Anything else that could impact the Approval of the Plan?
GP 2.0 Future Work (Parking Lot)

- List of identified strategic and potential policy issues
- Two categories: Strategic and Future Work (arising from GPU)
- To be addressed following approval of GP 2.0, due to their complexity and impact on CRB resources

**Strategic**

1) Changing the Growth Model: Regional Revenue & Cost Sharing
   - Fixed Boundaries
   - Annexations

2) Update to CRB Population & Employment Forecast (50 Years)

**Future Work (preliminary)**

- Development of LESA (Land Evaluation Strategic Assessment)
- Regional Agriculture Master Plan
- Ag Industry Economic Development Strategy (Including supply chain analysis)
- Exploration of Conservation Easements and a Regional Transfer Development Credit Program
NEXT STEPS

• To be determined